Financial Statements

For the Year Ended December 31, 2021 (With Summarized Financial Information for the Year Ended December 31, 2020)



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INDEPENDENT AUDITORS' REPORT

To the Board of Regents of **Mount Vernon Ladies' Association of the Union**

Opinion

We have audited the financial statements of the Mount Vernon Ladies' Association of the Union (the Association), which comprise the statement of financial position as of December 31, 2021, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Association as of December 31, 2021, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Association and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Association's ability to continue as a going concern within one year after the date that the financial statements are available to be issued



Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether
 due to fraud or error, and design and perform audit procedures responsive to those risks.
 Such procedures include examining, on a test basis, evidence regarding the amounts and
 disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing
 an opinion on the effectiveness of the Association's internal control. Accordingly, no such
 opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Association's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Other Matter

Report on Summarized Comparative Information

We have previously audited the Association's 2020 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated July 2, 2021. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2020, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Washington, DC November 4, 2022

Marcun LLP

STATEMENT OF FINANCIAL POSITION December 31, 2021

(With Summarized Financial Information as of December 31, 2020)

		2021	 2020
	ASSETS		
Cash and cash equivalents		\$ 26,226,517	\$ 22,151,000
Investments		239,616,069	206,678,698
Accounts receivable		1,318,137	1,483,504
Promises to give, net		15,644,574	20,606,061
Inventories, net		2,590,975	3,666,849
Prepaid expenses and other assets		174,135	3,078,301
Split-interest agreements		3,947,267	2,950,791
Property and equipment, net		77,980,203	80,804,981
Capital projects in process		859,595	625,175
Historical properties and collections		-	
TOTAL ASSETS		\$ 368,357,472	\$ 342,045,360
	LIABILITIES AND NET ASSETS		
Liabilities			
Accounts payable and accrued expenses		\$ 3,970,683	\$ 2,251,801
Deferred income		350,532	270,176
Bonds payable		15,000,000	15,000,000
Interest rate swap agreement		6,017,911	7,320,572
Other liabilities		 804,001	3,270,889
TOTAL LIABILITIES		26,143,127	28,113,438
Net Assets			
Without donor restriction		140,863,356	131,925,105
With donor restriction		201,350,989	182,006,817
TOTAL NET ASSETS		342,214,345	313,931,922
TOTAL LIABILITIES AND NET ASSETS		\$ 368,357,472	\$ 342,045,360

STATEMENT OF ACTIVITIES

For the Year Ended December 31, 2021

(With Summarized Financial Information for the Year Ended December 31, 2020)

			_

	Without Donor Restrictions	With Donor Restrictions	2021 Total	2020 Total
OPERATING REVENUE AND SUPPORT Contributions Admission fees Product sales Food sales	\$ 12,464,740 10,450,705 6,616,843 4,299,744	\$ 7,903,166 - - -	\$ 20,367,906 10,450,705 6,616,843 4,299,744	\$ 21,593,072 3,580,510 3,468,603 1,914,402
Other income Appropriations from endowments Net assets released from restrictions	859,247 1,614,977 11,114,461	6,067,464 (11,114,461)	859,247 7,682,441 	1,732,648 8,091,531
TOTAL OPERATING REVENUE AND SUPPORT	47,420,717	2,856,169	50,276,886	40,380,766
EXPENSES Program Services: Education Preservation	24,484,417 13,127,213	- -	24,484,417 13,127,213	21,122,628 15,107,685
Total Program Services	37,611,630		37,611,630	36,230,313
Supporting Services: Management and general Fundraising	4,012,462 4,098,900	<u>-</u>	4,012,462 4,098,900	3,878,796 3,828,101
Total Supporting Services	8,111,362		8,111,362	7,706,897
TOTAL EXPENSES	45,722,992		45,722,992	43,937,210
CHANGE IN NET ASSETS FROM OPERATIONS	1,697,725	2,856,169	4,553,894	(3,556,444)
NONOPERATING ACTIVITIES Investment return, net Endowment funds appropriated for operations Change in value of interest rate swap agreement Change in value of split-interest agreements	7,552,842 (1,614,977) 1,302,661	22,260,121 (6,067,464) - 295,346	29,812,963 (7,682,441) 1,302,661 295,346	24,144,073 (8,091,531) (1,402,152) 290,193
CHANGE IN NET ASSETS	8,938,251	19,344,172	28,282,423	11,384,139
NET ASSETS, BEGINNING OF YEAR	131,925,105	182,006,817	313,931,922	302,547,783
NET ASSETS, END OF YEAR	\$ 140,863,356	\$ 201,350,989	\$ 342,214,345	\$ 313,931,922

STATEMENT OF FUNCTIONAL EXPENSES

For the Year Ended December 31, 2021

(With Summarized Financial Information for the Year Ended December 30, 2020)

		Pro	gram Services				Supp	oorting Services				
	 Education	<u>F</u>	Preservation	T	otal Program Services	anagement nd General	<u>F</u>	undraising	Tot	al Supporting Services	 2021 Total	 2020 Total
Compensation	\$ 9,020,573	\$	4,373,179	\$	13,393,752	\$ 1,729,871	\$	1,415,728	\$	3,145,599	\$ 16,539,351	\$ 16,526,958
Employee benefits	1,916,183		928,967		2,845,150	367,466		300,734		668,200	 3,513,350	 3,599,360
Employee costs – total	 10,936,756		5,302,146		16,238,902	2,097,337	<u> </u>	1,716,462		3,813,799	 20,052,701	 20,126,318
Depreciation and amortization	2,221,928		1,877,485		4,099,413	208,609		208,609		417,218	4,516,631	4,924,330
Cost of goods sold	4,505,756		-		4,505,756	-		-		-	4,505,756	2,350,188
Repairs and maintenance	971,532		2,638,149		3,609,681	34,835		3,484		38,319	3,648,000	2,636,476
Professional services	1,004,229		600,262		1,604,491	659,336		408,317		1,067,653	2,672,144	2,308,470
Other expenses	1,223,106		335,765		1,558,871	414,720		442,776		857,496	2,416,367	2,023,828
Supplies	805,724		569,266		1,374,990	449,745		58,592		508,337	1,883,327	1,270,652
Printing and copying	478,628		59,867		538,495	81,816		542,394		624,210	1,162,705	1,197,573
Utilities and telecommunications	489,938		489,938		979,876	54,438		54,438		108,876	1,088,752	1,006,668
Advertising	491,000		458,386		949,386	4,590		46,328		50,918	1,000,304	1,079,303
Events	499,428		13,215		512,643	4,868		476,769		481,637	994,280	607,504
Credit card fees	515,064		-		515,064	158		114,248		114,406	629,470	324,262
Interest expense	232,371		372,168		604,539	-		_		-	604,539	730,040
Acquisitions	-		401,142		401,142	-		_		-	401,142	3,265,259
Travel and lodging	 108,957		9,424		118,381	 2,010		26,483		28,493	 146,874	86,339
TOTAL EXPENSES	\$ 24,484,417	\$	13,127,213	\$	37,611,630	\$ 4,012,462	\$	4,098,900	\$	8,111,362	\$ 45,722,992	\$ 43,937,210

STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2021

(With Summarized Financial Information for the Year Ended December 31, 2020)

	2021	2020
CASH FLOWS FROM OPERATING ACTIVITIES	ф 00 000 400	Ф 44.004.400
Change in net assets	\$ 28,282,423	\$ 11,384,139
Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities:		
Change in discount on promises to give	58,040	(389,718)
Gain on disposal of property and equipment	(71,306)	-
Depreciation and amortization expenses	4,516,631	4,924,330
Realized and unrealized gains on investments	(18,976,444)	(16,946,986)
Change in value of split-interest agreements	(295,346)	(290,193)
Contribution of beneficial interest in perpetual trust	(701,130)	-
Cash received for endowment	(5,178,000)	(8,916,849)
Proceeds from sales of collection items	-	(9,603)
Cash disbursed for historical collections	401,142	3,265,259
Change in value of interest rate swap agreement	(1,302,661)	1,402,152
Changes in assets and liabilities: Accounts receivable	165,367	(1,025,241)
Promises to give, including note receivable	4,903,447	5,429,919
Inventories	1,075,874	(896,000)
Prepaid expenses and other assets	383,624	184,470
Accounts payable and accrued expenses	1,612,028	(1,763,237)
Deferred income	80,356	4,864
Other liabilities	(591,888)	42,638
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	14,362,157	(3,600,056)
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchases of property, equipment and capital projects in process	(1,819,419)	(576,610)
Proceeds from sale of land	2,591,848	-
Purchase of land held for sale	-	(645,542)
Purchases of investments	(102,423,684)	(18,702,601)
Proceeds from sales of investments	93,343,015	19,127,927
Cash disbursed for historical collections	(401,142)	(3,265,259)
Proceeds from sales of collection items		9,603
NET CASH USED IN INVESTING ACTIVITIES	(8,709,382)	(4,052,482)
CASH FLOWS FROM FINANCING ACTIVITIES		
Payment of mortgage payable	(1,875,000)	-
Cash received for endowment	5,178,000	8,916,849
NET CASH PROVIDED BY FINANCING ACTIVITIES	3,303,000	8,916,849
NET INCREASE IN CASH AND CASH EQUIVALENTS	8,955,775	1,264,311
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	22,808,765	21,544,454
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 31,764,540	\$ 22,808,765
CASH AND CASH EQUIVALENTS AT END OF YEAR		
Cash and cash equivalents	\$ 26,226,517	\$ 22,151,000
Cash and cash equivalents held within investments	5,538,023	657,765
TOTAL CASH AND CASH EQUIVALENTS	\$ 31,764,540	\$ 22,808,765
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION	Φ 004.500	* 700.040
Cash paid for interest	\$ 604,539	\$ 730,040
NONCASH INVESTING ACTIVITIES		
Capital projects in process included in accounts payable	\$ 106,854	\$ 48,565
Contribution of beneficial interest in perpetual trust	\$ 701,130	\$ -
Obligation associated with land held for sale included in other liabilities	\$ -	\$ 1,875,000
Collection items purchased included in accounts payable	\$ -	\$ 2,500

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2021 (With Summarized Financial Information for the Year Ended December 31, 2020)

1. Organization and Summary of Significant Accounting Policies

Organization

The Mount Vernon Ladies' Association of the Union (the Association) is a 501(c)(3) nonprofit corporation founded in 1853 by Ann Pamela Cunningham. The mission of the Association is to preserve, restore and manage the estate of George Washington to the highest standards and to educate visitors and people throughout the world about the life and legacies of George Washington, so that his example of character and leadership will continue to inform and inspire future generations. All activities of the Association are funded primarily from contributions, admissions, product and food sales, and investment income.

Basis of Accounting

The financial statements have been prepared using the accrual basis of accounting. Revenue, other than contributions, is recognized when earned; expenses are recorded when the obligation is incurred. Unconditional contributions are recorded as without donor restrictions or with donor restrictions depending upon the existence and/or nature of donor-imposed restrictions. All donor-restricted contributions are reported initially as an increase in donor-restricted net assets and then reclassified to net assets without donor restrictions when restrictions have been met.

Cash Equivalents

Cash equivalents include demand deposits and money market accounts and all highly liquid investments with initial maturities of three months or less.

Accounts Receivable

Trade receivables are carried at original invoice amounts less an estimate made for doubtful receivables based on the review of all outstanding amounts on a monthly basis. Management determines the allowance for doubtful accounts by reviewing all outstanding receivables for possible uncollectibility. Receivables are charged to the allowance account when deemed uncollectible.

Promises to Give

Unconditional promises to give are recorded at their fair value. For those due in more than one year, fair value is estimated by discounting estimated future cash flows at rates approximating the current rate for risk-free returns. Management determines the allowance for doubtful pledges by reviewing all outstanding pledges for possible uncollectibility. Pledges are charged to the allowance account when deemed uncollectible.

Inventories

Inventories consist of gift shop and food service items and are valued at net realizable value. Management periodically adjusts the value for slow-moving or obsolete inventory.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2021 (With Summarized Financial Information for the Year Ended December 31, 2020)

1. Organization and Summary of Significant Accounting Policies (continued)

Investments

Investments consist of cash equivalents, fixed-income investments, equity investments, and hedge and private equity funds. These investments are recorded in the accompanying statement of financial position at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability through an orderly transaction between market participants at the measurement date. Purchases and sales are reflected on a trade date basis. Interest, dividends and realized gains or losses are recorded when earned. Changes in the fair value of the portfolio are recorded as unrealized gains or losses. Donated investments are recorded as contributions based on their fair value at the date of donation.

The Association maintains investment accounts for its endowment funds. Realized and unrealized gains and losses, and interest and dividends from the investment accounts, are allocated monthly to the individual endowment funds based on the relationship of the fair value of each endowment to the total fair value of the investment accounts, as adjusted for additions to or deductions from these accounts.

Fair Value of Financial Instruments

Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 820, Fair Value Measurement, defines fair value, establishes a framework for measuring fair value in accordance with accounting principles generally accepted in the United States of America (GAAP) and requires disclosures about fair value measurement for assets and liabilities measured at fair value on a recurring basis. The ASC emphasizes that fair value is a market-based measurement, not an entity-specific measurement, and therefore, a fair value measurement should be determined based on the assumptions that market participants would use in pricing the asset or liability. As a basis for considering market participant assumptions in fair value measurement, the ASC established a fair value hierarchy based upon the transparency of the inputs to the valuation of an asset or liability. These inputs may be observable, whereby market participant assumptions are developed based on market data obtained from independent sources, and unobservable, whereby market participant assumptions are developed by the reporting entity based on the best information available in the circumstances.

The three levels of the fair value hierarchy are described as follows:

Level 1 – Inputs based on quoted prices (unadjusted) in active markets for identical assets or liabilities accessible at the measurement date.

Level 2 – Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly, such as quoted prices for similar assets or liabilities in active markets.

Level 3 – Unobservable inputs for the asset or liability, including the reporting entity's own assumptions in determining the fair value measurement.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2021 (With Summarized Financial Information for the Year Ended December 31, 2020)

1. Organization and Summary of Significant Accounting Policies (continued)

Fair Value of Financial Instruments (continued)

The following methods and assumptions were used to estimate the fair value of each class of financial instrument for which it is practical to estimate that value:

Cash and cash equivalents – For cash and cash equivalents, the carrying amount, which is cost plus accrued interest, is a reasonable estimate of fair value.

Investments – For securities held for investment purposes, fair values are based on quoted market prices. If a quoted market price is not available, fair value is estimated using quoted market prices for similar securities. Certain hedge and private equity funds are reported at estimated fair values. The estimated fair value of investments in hedge and private equity funds, which are not readily marketable, is based on the ownership percentage of the underlying fund as of the measurement date. The funds value underlying securities and other financial instruments on a fair value basis of accounting. The estimated fair values of certain investments of the underlying investment funds, which may include private placements and other securities for which prices are not readily available, are determined by the investment manager of the fund, and may not reflect amounts that could be realized upon immediate sale nor amounts that may be ultimately realized. The Association follows the fair value measurement provisions of FASB ASC Topic 820, Fair Value Measurement, Disclosures for Investments in Certain Entities That Calculate Net Asset Value (NAV) per Share (or Its Equivalent), and therefore has not classified its investment funds measured at NAV within the fair value hierarchy.

Promises to give – Fair value is estimated based on the donor's verifiable pledge. For pledges due in greater than one year, fair value is estimated by discounting estimated future cash flows at rates approximating the current rate for risk-free returns on the date of the gift. Fair value is adjusted for the allowance for doubtful promises to give.

Bonds payable – The fair value of the variable-rate bonds is the amount payable at the reporting date.

Interest rate swap agreement – The fair value of the interest rate swap agreement is estimated using valuation methodologies with current market interest rate data adjusted for interest credit risk.

Property and Equipment and Related Depreciation and Amortization

Property and equipment used to conduct the business of the Association are recorded on the statement of financial position of the Association at cost, with depreciation computed on a straight-line basis over the estimated useful life of each asset. The Association capitalizes all buildings, building improvements and exhibitions with an original cost of \$250,000 or greater and equipment, furniture and computer software with an original cost of \$125,000 or greater and a useful life of more than one year. The cost of property and equipment retired or disposed of is removed from the accounts along with the related accumulated depreciation or amortization, and any gain or loss is reflected in revenue and support, or expenses, in the accompanying statement of activities. Major additions are capitalized while replacements, maintenance and repairs that do not improve or extend the lives of the respective assets are expensed as incurred.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2021 (With Summarized Financial Information for the Year Ended December 31, 2020)

1. Organization and Summary of Significant Accounting Policies (continued)

Capital Projects in Process

Capital projects in process consist of various construction projects and are stated at cost.

Impairment of Long-Lived Assets

The Association reviews its long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying value of an asset may not be recoverable. If the fair value is less than the carrying value of an asset, an impairment loss is recognized for the difference. The Association did not record an impairment loss during the year ended December 31, 2021.

Split-Interest Agreements

The Association's split-interest agreements with donors consist of charitable gift annuities, a pooled income fund and a perpetual trust held by a third party.

The Association initially records revenue from charitable annuity contributions in the year in which the agreement is executed. The amount of the revenue recognized in the first year is the difference between the amount of the assets received and the fair value of the future cash flows expected to be paid to the designated beneficiaries. In succeeding years, revenue is recorded for the reduction in the present value of future cash payments to the beneficiaries.

The charitable gift annuity assets are included in investments and the liabilities are included in other liabilities in the accompanying statement of financial position.

Historical Properties and Collections

Historical properties and collections owned by the Association have been acquired through purchases and contributions since the Association's inception. These historical properties and collections are not included as assets in the statement of financial position. The cost of the properties is not readily available, and the Association is of the opinion that, because of the intrinsic value of the properties, it is impractical to assign values to the components.

In conformity with accounting policies generally followed for historical properties, the value of collections as well as repairs and improvements to historical properties have been excluded from the statement of financial position.

Purchases of collection items are recorded as decreases in net assets without donor restriction in the year in which the items are acquired, or as decreases in net assets with donor restriction if the assets used to purchase the items are restricted by donors. The financial statements do not reflect any contributed collection items.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2021 (With Summarized Financial Information for the Year Ended December 31, 2020)

1. Organization and Summary of Significant Accounting Policies (continued)

Derivative Financial Instruments and Hedging Activities

During the year ended December 31, 2021, the Association had an interest rate swap outstanding that is used to mitigate the economic impact of changes in interest rates. The Association does not enter into derivative transactions for trading or other speculative purposes. The swap is designated as a cash flow hedge and is being used to offset the risk of changes in cash flows associated with benchmark interest payments on its variable rate bonds.

Classification of Net Assets

The Association's net assets, support and revenue, expenses, and gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the Association are classified and reported as follows:

- Without donor restrictions Net assets without donor restrictions represent the portion
 of expendable funds that are available for any purpose in performing the primary
 objectives of the Association at the discretion of the Association's management and the
 Board of Directors (the Board). The Board has designated a portion of these net assets
 for specific purposes, which makes them unavailable for use at management's
 discretion. The Board has designated \$49,770,605 of net assets without donor
 restrictions to secure the Association's long-term financial viability.
- With donor restrictions Net assets with donor restrictions represent funds that are specifically restricted by donors for use in various programs and/or for specific periods of time. These donor restrictions can be temporary in nature in that they will be met by actions of the Association or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated that the funds be maintained in perpetuity.

Revenue Recognition

The Association recognizes all unconditional promises to give in the period in which the commitment is made and the value is measurable. Unconditional contributions received are recorded without donor restrictions or with donor restrictions depending on the existence and/or nature of donor restrictions. All unconditional promises to give are considered to be available for use unless specifically noted by the donor. Amounts received that are designated for future periods or restricted for specific purposes are recorded with donor restrictions. Membership dues are treated as contributions and are included in contributions in the accompanying statement of activities.

Unconditional promises to give that are expected to be collected within a year are recorded at their fair value. Unconditional promises to give that are expected to be collected in future years are recorded at their estimated fair value by discounting expected future cash flows at rates approximating the current rate for risk-free returns. Conditional promises to give – that is, those with a measurable performance or other barrier and a right of return – are not recognized until the conditions on which they depend have been met.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2021 (With Summarized Financial Information for the Year Ended December 31, 2020)

1. Organization and Summary of Significant Accounting Policies (continued)

Revenue Recognition (continued)

The Association recognizes revenue from ticket sales at the time of admission. Product sales and food sales are recognized at the time the products and food are provided to customers. Any unredeemed gift cards, advance ticket sales, and food sales related to future events are recorded as deferred income in the accompanying statement of financial position.

Functional Allocation of Expenses

The costs of providing programs and other activities have been summarized on a functional basis in the accompanying statement of functional expenses. Expenses directly attributed to a specific functional category of the Association are reported as expenses of that functional category, while shared costs that benefit multiple functional categories, which include depreciation and amortization, repairs and maintenance and utilities and telecommunications, have been allocated among the functional categories based on estimates determined by management to be equitable. Costs of goods sold primarily consist of cost of products and food sold to customers.

Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Contributed Services and Donated Assets

A substantial number of unpaid volunteers have made significant contributions of their time and skills to supplement the Association's programs, principally in educational, archaeological and maintenance projects, as well as in certain administrative functions. The value of this contributed time is not reflected in these statements.

Noncash contributions of goods and services, other than donations to the collection, are recorded at fair value on the date of the gift.

Measurement of Operations

Operating revenue and expenses generally reflect those revenues and expenses that management can influence, including annual authorized operating support from the endowment based on the spending formula established by the Association's Board.

Nonoperating activities include investment returns, endowment fund appropriations, unrealized gains or losses from the interest rate swap agreement, and the change in value of split-interest agreements.

NOTES TO FINANCIAL STATEMENTS

For the Year Ended December 31, 2021

(With Summarized Financial Information for the Year Ended December 31, 2020)

2. Promises to Give

Unconditional promises to give as of December 31, 2021 and 2020, were for the following:

	_	2021		2020
General endowment	\$	4,549,541	\$	7,567,300
Future operating expenses		3,517,600		5,977,700
Capital projects and other		1,605,694		1,383,783
Life insurance		2,050,000		2,050,000
Preservation		2,480,100		2,598,300
Education	_	2,052,100		<u>1,581,400</u>
Promises to Give Before		16 055 005		04 450 400
Unamortized Discount		16,255,035		21,158,483
Less: Unamortized Discounts between 0.39% and 1.35%	_	(610,461)		(552,422)
Promises to Give, Net	<u>\$</u>	15,644,574	\$	20,606,061
		2021	_	2020
Amounts due in:				
Less than one year	\$	5,474,142	\$	5,253,783
One to five years		8,510,942		13,299,333
Thereafter		1,659,490		2,052,945
Total	\$	<u> 15,644,574</u>	\$	20,606,061

A significant portion of promises to give are concentrated among five donors, making up 52% of the promises to give as of December 31, 2021. All unconditional promises to give were deemed to be fully collectible as of December 31, 2021 and 2020.

3. Investments

Investments consisted of the following as of December 31, 2021 and 2020:

	2021	2020
Cash equivalents	\$ 5,538,023	\$ 657,765
Fixed-income investments	35,526,256	41,820,901
Equity investments	193,275,727	159,797,251
Hedge and private equity funds	5,276,063	4,402,781
Total Investments	\$ 239,616,069	\$ 206,678,698

NOTES TO FINANCIAL STATEMENTS

For the Year Ended December 31, 2021

(With Summarized Financial Information for the Year Ended December 31, 2020)

3. Investments (continued)

The following summarizes investment return and its classification in the statement of activities, in accordance with the Association's endowment spending policy as disclosed in Note 12, for the years ended December 31, 2021 and 2020:

	2021	2020
Realized and unrealized gains	\$ 18,976,444	\$ 16,946,986
Interest and dividends, net	<u>10,836,519</u>	7,197,087
Investment Return	<u>\$ 29,812,963</u>	\$ 24,144,073

Interest and dividend income is presented net of \$102,227 and \$93,157 of investment expenses for the years ended December 31, 2021 and 2020, respectively.

4. Property and Equipment and Accumulated Depreciation and Amortization

The Association's property and equipment consisted of the following as of December 31, 2021 and 2020:

	Estimated <u>Useful Lives</u>	2021	2020
Buildings Building improvements Exhibitions Equipment and furniture Computer software Land	40 years 10-20 years 2-10 years 5-7 years 3-4 years	\$87,939,298 31,921,803 5,695,091 44,126,860 2,156,541 637,798	\$87,939,298 30,787,260 5,137,781 44,126,860 2,156,541 637,798
Total Property ar	d Equipment	172,477,391	170,785,538
Less: Accumulat and Amo Property and Equ	ortization	(94,497,188) \$77,980,203	(89,980,557) \$80,804,981

Depreciation and amortization expense for the years ended December 31, 2021 and 2020 was \$4,516,631 and \$4,924,330, respectively.

Land held for sale of \$2,520,542, included in prepaid expenses and other assets on the statement of financial position as of December 31, 2020, is excluded from the table above. On June 25, 2021, the Association finalized the sale of the land to Fairfax County for \$2,600,000.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2021 (With Summarized Financial Information for the Year Ended December 31, 2020)

5. Historical Properties and Collections

The Association's collections consist of land, the mansion and related historic outbuildings, decorative arts collections, historic books and manuscripts, memorabilia, and support buildings that are held for the preservation and educational purposes of the Association. Each of the items is preserved and cared for, and assessments of their condition are performed continually. In accordance with the Association's policies various items held in the collections were deaccessioned and sold at auction during the years ended December 31, 2021, and 2020. All proceeds from the sale of deaccessioned collections items are recorded as with donor restriction and are expended to purchase new items or to conserve items in the collections.

6. Bonds and Mortgage Payable

In June 2007, the Fairfax County Economic Development Authority (FCEDA) issued \$15,000,000 in variable rate unsecured revenue bonds, expiring in June 2037, for the benefit of the Association. The bonds bear interest at a weekly variable rate. The net proceeds of the bonds are restricted for financing all or part of (i) refund of the FCEDA Series 1998 revenue bonds used for cost of construction, renovation, acquisition and capital improvements at Mount Vernon; \$2,143,956 of bonds payable that was outstanding as of December 31, 2006, and was repaid during this \$15,000,000 bond issuance; (ii) reimbursing the borrower for capital expenditures from September 1, 2006, through the date of issuance related to the construction, renovation, acquisition and capital improvement costs; (iii) financing new cost of construction and (iv) other associated expenditures to the extent that they can be refinanced, including costs of issuance and credit enhancements. To facilitate the issuance of the bonds, FCEDA entered into an agreement with U.S. Bank (Trustee) and SunTrust Bank (the credit facility), such that the bonds would be payable from an irrevocable direct-pay letter of credit, issued by SunTrust Bank. The letter of credit is guaranteed by the Association. At December 31, 2021 and 2020, the amount of the letter of credit was \$15,200,000. The letter of credit, among other provisions, requires the Association to meet certain financial ratio tests, restricts liens of any kind and the acquisition of additional loans, and expired in June 2022. In August 2022, the Association entered into an agreement to extend the expiration date to December 15, 2029. The Association is in compliance with these financial covenants.

In connection with the bond issuance, the Association entered into a floating-to-fixed interest rate swap agreement with SunTrust Bank, providing for an interest rate no higher than 3.86% applied to a notional amount equal to \$15,000,000. The underlying rate is based upon 67% of monthly USD British Bankers' Association London Interbank Offered Rate. The swap was effective on July 1, 2007, and terminates July 1, 2037. The interest rate swap qualifies as a derivative financial instrument, and is used to mitigate the effect of interest rate fluctuations. The swap is reported at fair value on the statement of financial position as a liability in the amount of \$6,017,911 and \$7,320,572 as of December 31, 2021 and 2020, respectively. During the years ended December 31, 2021 and 2020, the Association recorded a noncash gain of \$1,302,661 and loss of \$1,402,152, respectively, on the change in derivative valuation due to interest rate fluctuations.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2021 (With Summarized Financial Information for the Year Ended December 31, 2020)

6. Bonds and Mortgage Payable (continued)

The outstanding bonds payable of \$15,000,000 as of December 31, 2021 and 2020, are due in one lump sum payment in June 2037. Interest expense for the Association for the years ended December 31, 2021 and 2020, was \$580,929 and \$655,040, respectively.

In January 2020, the Association acquired a \$1,875,000 mortgage in association with a purchase of land. The mortgage had a 4% annual interest rate and was scheduled to be repaid in three annual installments with the final payment due in January 2023. In June 2021, the Association sold the land to Fairfax County and the mortgage was paid-off from the sales proceeds at the time of the sale. Interest expense was \$23,610 and \$75,000 for the years ended December 31, 2021 and 2020, respectively.

7. Gift Annuities

The Association has received a number of gift annuities from various donors over the years. Under the terms of annuity agreements, each donor will receive a fixed quarterly payment over the term of the donor's life. As of December 31, 2021 and 2020, the Association has recorded a liability totaling \$770,109 and \$1,361,996, respectively, which is equal to the present value of the future distributions payable to the various donors. This amount is included in other liabilities in the statements of financial position as of December 31, 2021 and 2020.

8. Pooled Income Fund

The Association is a trustee for the Pooled Income Fund (the Fund), a fund within the meaning of Section 642(c)(5) of the Internal Revenue Code (the IRC) of 1986. The Fund makes it possible for those interested in the advantages of life income gifts (charitable remainder trusts) to fund such gifts initially with \$10,000 or more and to make additions to such gifts in amounts of \$5,000 or more. The Fund provides a way for individuals to make gifts to the Association while allowing the donor, or designated beneficiary of the donor, to receive lifetime income earned on the donated funds. In the statements of financial position, the assets of the fund are included in split-interest agreements at their fair value and the liabilities are included in other liabilities at their net present value using discount rates between 2% and 2.2%. The net balance as of December 31, 2021 and 2020, was \$625,077 and \$617,698, respectively.

NOTES TO FINANCIAL STATEMENTS

For the Year Ended December 31, 2021

(With Summarized Financial Information for the Year Ended December 31, 2020)

9. Net Assets

Net Assets Without Donor Restrictions

As of December 31, 2021 and 2020, the Association's net assets without donor restrictions were composed of:

	2021	2020
Undesignated Investment in property and equipment	\$ 12,252,95 <u>3</u>	\$ 6,618,941
and capital projects in process	78,839,798	81,430,156
Board-designated:		
Quasi-endowment	47,871,701	42,076,336
Preservation	<u>1,898,904</u>	1,799,672
Board-Designated Subtotal	49,770,605	43,876,008
Total Net Assets Without Donor Restrictions	<u>\$140,863,356</u>	<u>\$131,925,105</u>

During 2021 and 2020, the Board approved net transfers from the Board quasi-endowment of \$1,535,000 and \$1,412,071, respectively, to support operations. Per board policy, realized undesignated bequests of \$453,850 and \$414,084, were transferred into the Board quasi-endowment in 2021 and 2020, respectively.

Net Assets With Donor Restrictions

As of December 31, 2021, net assets with donor restrictions were restricted for the following purposes or period:

	Restricted In Perpetuity Subject To Spending Policy	Subject To Purpose Restriction	Subject To Release For Specific Event	Subject To Time Restriction	 Total
Education Preservation Operations Capital projects	\$ 130,642,130 23,408,168 27,420,078	\$ 6,077,662 6,902,678 - 1,387,171	\$ - - 1,995,502 -	\$ - 3,517,600 -	\$ 136,719,792 29,609,716 32,933,180 1,387,171
Total	<u>\$ 181,470,376</u>	<u>\$14,367,511</u>	\$ 1,995,502	\$ 3,517,600	\$ 201,350,989

NOTES TO FINANCIAL STATEMENTS

For the Year Ended December 31, 2021

(With Summarized Financial Information for the Year Ended December 31, 2020)

9. Net Assets (continued)

Net Assets With Donor Restrictions (continued)

As of December 31, 2020, net assets with donor restrictions were restricted for the following purposes or period:

	Restricted In Perpetuity Subject To Spending Policy	Subject To Purpose Restriction	Subject To Release For Specific Event		Subject To Time Restriction	_	Total
Education	\$ 118,127,164	\$ 4,405,899	\$ -	\$	-	\$	122,533,063
Preservation	20,439,388	4,973,658	-		-		25,413,046
Operations	25,174,320	-	1,988,123		5,977,700		33,140,143
Capital projects		920,565	 	_		_	920,565
Total	<u>\$ 163,740,872</u>	<u>\$10,300,122</u>	\$ 1,988,123	\$	5,977,700	\$	182,006,817

Education – The majority of these funds are donor-restricted funds solicited for the operation of the Fred W. Smith National Library for the Study of George Washington, the operation of the Ford Orientation Center and Donald W. Reynolds Museum and Education Center, the George Washington Teacher's Institute, the acquisition of historical books, and various education and leadership programs.

Preservation – These funds represent donations to support (1) various efforts related to preserving the mansion and adjoining structures and other historic buildings and areas; and (2) acquisition, conservation and preservation of decorative arts, artifacts, manuscripts and other collection items.

Operations – These funds are available to be spent toward the general operations of the Association.

Capital projects – These funds represent donations to support capital projects and significant repair work related to the mansion and other areas.

NOTES TO FINANCIAL STATEMENTS

For the Year Ended December 31, 2021

(With Summarized Financial Information for the Year Ended December 31, 2020)

10. Availability of Resources and Liquidity

The Association regularly monitors liquidity required to meet its annual operating needs and other contractual commitments, while also striving to preserve the principal and return on the investment of its funds. The Association's available financial assets as of December 31, 2021 were:

Available Financial Assets:

Cash and cash equivalents	\$ 26,226,517
Investments redeemable in one year	234,340,006
Accounts receivable	1,318,137
Pledges receivable	<u> 15,644,574</u>
Total Available Financial Assets	277,529,234

Less:

Financial assets unavailable for general expenditure within one year:

Financial assets with donor restrictions (198,102,259) Financial assets unavailable without Board approval (48,385,605)

> Financial Assets Available to Meet General Expenditures Within One Year

\$ 31,041,370

The Association has various sources of liquidity at its disposal, including cash and cash equivalents and investments, which are available for general expenditures, liabilities and other obligations as they come due. Management is focused on sustaining the financial liquidity of the Association throughout the year. This is done through regular monitoring and reviewing the Association's cash flow needs. As a result, management is aware of the cyclical nature of the Association's cash flow related to the Association's various funding sources and is therefore able to ensure that there is cash available to meet current liquidity needs. As part of the Association's liquidity plan, excess cash is invested in publicly traded investment vehicles, including mutual funds and equity securities, or available to support organizational initiatives. The Association can liquidate the majority of its investments anytime, and therefore those investments are available to meet current cash flow needs. Additionally, the Association has board-designated net assets that could be available for current operations with Board approval.

11. Concentration of Risk

Credit Risk

Financial instruments, which potentially subject the Association to a concentration of credit risk, consist principally of cash balances maintained at various creditworthy financial institutions. While the amount at a given financial institution at times exceeds the amount guaranteed by the Federal Deposit Insurance Corporation and, therefore, bears some risk, the Association has not experienced, nor does it anticipate, any losses on those funds. As of December 31, 2021 and 2020, the amount in excess of the insured limit of \$250,000 was approximately \$16,116,000 and \$9,187,000, respectively.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2021 (With Summarized Financial Information for the Year Ended December 31, 2020)

11. Concentration of Risk (continued)

Financial Risk

The Association invests in a professionally managed investment portfolio that is exposed to various risks such as interest rate, market volatility and credit risks. Due to the level of risk associated with such investments and the level of uncertainty related to changes in the value of such investments, it is at least reasonably possible that changes in risks in the near term could materially affect investment balances and the amounts reported in the financial statements.

12. Endowment Funds

The Association's endowment consists of 71 individual funds established for a variety of purposes. Its endowment includes donor-restricted endowment funds and funds designated by the Board to function as endowments. As required by GAAP, net assets associated with endowment funds, including funds designated by the Board to function as endowments, are classified and reported based on the existence of donor-imposed restrictions.

Interpretation of Relevant Law

The Virginia General Assembly issued the Virginia Uniform Prudent Management of Institutional Funds Act (UPMIFA). Unless there are explicit donor instructions, this law gives the boards of nonprofit associations the flexibility to determine the appropriate use of endowment principal and related investment income.

Boards should consider the following factors in determining a prudent use of investment income and endowment principal:

- 1) The duration and preservation of the fund
- 2) The purpose of the association and the donor-restricted endowment fund
- 3) General economic conditions
- 4) The possible effect of inflation and deflation
- 5) The expected total return from income and the appreciation of investments
- 6) Other resources of the association
- 7) The investment policies of the association.

The Board of the Association continually reviews its policies regarding the use of endowment principal and makes any necessary modifications to the investment policy statement.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2021 (With Summarized Financial Information for the Year Ended December 31, 2020)

12. Endowment Funds (continued)

Return Objectives and Spending Policy

The Association has adopted an investment policy for endowment assets that attempts to provide a predictable stream of funding to programs supported by its endowment while seeking to increase the long-term purchasing power of the endowment assets.

Endowment assets include those assets of donor-restricted funds that the Association must hold in perpetuity, as well as board-designated funds. Under this policy, as approved by the Board, the endowment assets are invested in a manner that is intended to produce results that exceed the price and yield results of the S&P 500 index while assuming a moderate level of investment risk. The current investment policy of the Association anticipates that its endowment funds' annual real total return (net of investment management fees) will be equal to or greater than the spending rate over the long term, with moderate return volatility. The Board annually reviews this policy, based on current market conditions and advice from its outside investment professionals, and makes any necessary changes.

The investment policy of the Association allows the Board to approve spending up to 5% of the spending base of each endowment annually. The spending base is equal to the average fair value of the 12 quarters ending on June 30. The Board-approved spending policy was 4% and 5% of its operating endowments for the years ended December 31, 2021 and 2020, respectively. The Board approves spending on program-restricted endowments as part of its annual budget approval process. The average approved spending on program-restricted endowments was 5% for the years ended December 31, 2021 and 2020.

In addition, the Board periodically approves the expenditure of additional board-designated funds for capital improvements, collection acquisitions or special projects.

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Association relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Association targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

NOTES TO FINANCIAL STATEMENTS

For the Year Ended December 31, 2021

(With Summarized Financial Information for the Year Ended December 31, 2020)

12. Endowment Funds (continued)

Changes in Endowment Net Assets

The changes in endowment net assets for the years ended December 31, 2021 and 2020, were:

		2020		
	Without Donor Restrictions	With Donor Restrictions	Total	Total
Endowment net assets,				
beginning of year	\$ 43,876,008	\$163,740,872	\$207,616,880	\$ 184,775,697
Investment return	6,253,173	22,548,088	28,801,261	26,268,889
Contributions and transfers Appropriation of endowment	1,256,401	1,248,880	2,505,281	4,663,825
assets for expenditure	<u>(1,614,977</u>)	<u>(6,067,464</u>)	(7,682,441)	(8,091,531)
Endowment Net Assets,				
End of Year	<u>\$ 49,770,605</u>	<u>\$181,470,376</u>	<u>\$231,240,981</u>	<u>\$ 207,616,880</u>

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA require the Association to retain as a fund of perpetual duration. The Association has a policy that permits spending from underwater endowment funds. As of December 31, 2021, and 2020 the Association's underwater funds were:

	 2021	2020
Original gift corpus	\$, - +	1,127,123
Fair value of endowment funds underwater	 <u>(118,915</u>)	(1,057,603)
Underwater Deficiency	\$ 8,208 \$	69,520

NOTES TO FINANCIAL STATEMENTS

For the Year Ended December 31, 2021

(With Summarized Financial Information for the Year Ended December 31, 2020)

13. Fair Value Measurement

The tables below summarize, by level within the fair value hierarchy, the Association's assets and liabilities as of December 31, 2021 and 2020:

	2021				
	Fair Value	Quoted Prices in Active Markets for Identical Assets/ Liabilities (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
Assets measured at fair value: Investments: Cash equivalents	\$ 5,538,02 <u>3</u>	\$ 5,538,02 <u>3</u>	<u>\$</u>	\$ <u>-</u>	
Fixed-income investments: Developed markets mutual funds Corporate bonds State bonds	34,852,280 641,700 32,276	34,852,280 - 	- 641,700 <u>32,276</u>	- - -	
Total Fixed-Income Investments	35,526,256	34,852,280	673,976		
Equity investments: Developed markets mutual funds	193,275,727	<u> 193,275,727</u>			
Total Investments in the Fair Value Hierarchy	234,340,006	233,666,030	673,976		
Other investments measured at NAV ^(a)	5,276,063				
Total Investments	239,616,069	233,666,030	673,976	-	
Other assets: Cash equivalents Split-interest agreements	14,453,499 3,947,267	14,453,499 3,947,267	<u>-</u>	<u>-</u>	
Total Assets	<u>\$ 258,016,635</u>	<u>\$ 258,016,835</u>	<u>\$ 673,976</u>	<u> </u>	
Liabilities measured at fair value: Interest rate swap agreement Split-interest agreements	\$ 6,017,911 796,188	\$ - 	\$ 6,017,911 796,188	\$ - -	
Total Liabilities	<u>\$ 6,814,099</u>	<u>\$</u>	\$ 6,814,099	<u> </u>	

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2021 (With Summarized Financial Information for the Year Ended December 31, 2020)

13. Fair Value Measurement (continued)

	2020				
	<u>Fair Value</u>	Quoted Prices in Active Markets for Identical Assets/ Liabilities (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
Assets measured at fair value: Investments: Cash equivalents	\$ 657,765	\$ 657,765	\$ -	<u>\$</u>	
Fixed-income investments: Developed markets mutual funds Corporate bonds State bonds	41,106,155 682,036 32,710	41,106,155 - 	- 682,036 <u>32,710</u>	- - -	
Total Fixed-Income Investments	41,820,901	<u>41,106,155</u>	714,746		
Equity investments: Developed markets mutual funds	159,797,251	159,797,251			
Total Investments in the Fair Value Hierarchy	202,275,917	201,561,171	714,746		
Other investments measured at NAV ^(a)	4,402,781				
Total Investments	206,678,698	201,561,171	714,746	-	
Other assets: Cash equivalents Split-interest agreements	12,621,967 2,950,791	12,621,967 2,950,791	<u>-</u>	<u>-</u>	
Total Assets	<u>\$ 222,251,456</u>	<u>\$ 217,133,929</u>	<u>\$ 714,746</u>	<u>\$</u>	
Liabilities measured at fair value: Interest rate swap agreement Split-interest agreements	\$ 7,320,572 1,388,075	\$ - -	\$ 7,320,572 1,388,075	\$ <u>-</u>	
Total Liabilities	\$ 8,708,647	<u>\$</u>	<u>\$ 8,708,647</u>	<u> </u>	

⁽a) These investments are measured at NAV or its equivalent as a practical expedient and have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2021

(With Summarized Financial Information for the Year Ended December 31, 2020)

13. Fair Value Measurement (continued)

The following table discloses information concerning the fair value measurement of investments calculated using NAV per share as of December 31, 2021:

			Redemption	
			Frequency	Redemption
		Unfunded	(If Currently	Notice
	Fair Value	Commitments	Eligible)	Period
Private equity funds(a)	\$ 5,276,063	\$ 949,787	N/A	N/A

The following table discloses information concerning the fair value measurement of investments calculated using NAV per share as of December 31, 2020:

	_Fair Value	Unfunded Commitments	Redemption Frequency (If Currently <u>Eligible)</u>	Redemption Notice Period
Private equity funds(a)	\$ 4,267,233	1,193,112	N/A	N/A
Distressed debt hedge fund	135,548		Annually	90 days
Total	<u>\$ 4,402,781</u>	<u>\$ 1,193,112</u>		

⁽a) Private equity funds – This category includes investments in private equity funds. The fair values of the investments in this category have been estimated using the NAV per share of the investments. Investments in this category are not subject to redemption. The fund values are reduced through distributions that are received from liquidation of the underlying assets. As of December 31, 2021, it was estimated that the underlying assets of these funds will be liquidated over a period of 13 years.

On a recurring basis, the Association measures its interest rate swap at its estimated fair value. In determining the fair value of the interest rate swap derivative, the present value of expected cash flows is utilized, since the market observable interest rate yield curve is adjusted to appropriately reflect both its own nonperformance risk and that of the respective counterparty in the fair value measurement. The credit valuation adjustments utilize Level 3 inputs, such as estimates of current credit spreads, to evaluate the likelihood of default by either the respective counterparty or the Association. However, it was determined that as of December 31, 2021, the impact of the credit valuation adjustments was not significant to the overall valuation of the swap. As a result, the fair value of the swap is considered to be based primarily on Level 2 inputs. See Note 6 for additional information regarding the swap.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2021 (With Summarized Financial Information for the Year Ended December 31, 2020)

14. Retirement Plans

The Association sponsors a 403(b) plan (the Plan) for all employees that allows employees to defer compensation up to the limits of the Internal Revenue Service as of their date of hire. For employees who are 18 years old or older and have worked at least six months, the Association makes discretionary matching contributions of 50% of the participant contribution up to a maximum of 2% of a participant's eligible compensation. For those participants who have worked at least 1,000 hours during the plan year and are employed with the Association at the end of the year, the Association makes discretionary contributions up to a percentage of Participants are immediately vested in their own employees' eligible compensation. contributions. Participants vest in employer contributions at a rate of 20% per year and are 100% vested after five years of credited service. The Association made matching contributions to the 403(b) plan in the amount of \$283,500 and \$289,925 during the years ended December 31, 2021 and 2020, respectively. For the 2021 plan year, the Association recorded a 6% discretionary contribution of \$860,000 which is included in accounts payable and accrued expenses in the statements of financial position at December 31, 2021. The Association did not make a discretionary contribution for the 2020 plan year.

15. Allocation of Joint Costs for Direct Mail

The Association conducts education program activities that include appeals for contributions, primarily direct mail campaigns, which qualify for allocation among the functions benefited. In 2021 and 2020 the Association incurred \$1,572,039 and \$1,610,236, respectively, of joint costs for these activities. Of these costs, \$769,241 and \$849,970 were allocated to the education program, \$21,693 and \$22,528 were allocated to management and general and administrative, and \$781,105 and \$737,738 were allocated to fundraising in 2021 and 2020, respectively.

16. Income Taxes

The Association qualifies as a tax-exempt organization under Section 501(c)(3) of the IRC and is classified as a publicly supported organization under Section 509(a)(1) of the IRC. No provision for income taxes was required for the years ended December 31, 2021 and 2020, as the Association had no net unrelated business income.

The Association evaluated its uncertainty in income taxes for the years ended December 31, 2021 and 2020, and determined that there are no matters that would require recognition in the financial statements or that may have an effect on its tax-exempt status. As of December 31, 2021, the statute of limitations remained open with the U.S. federal jurisdiction and/or the various states and local jurisdictions in which the Association files tax returns; however, there are currently no audits for any tax periods pending or in progress. It is the Association's policy to recognize interest and penalties related to uncertainty in income taxes, if any, in interest or income tax expense. As of December 31, 2021 and 2020, the Association had no accruals for interest and/or penalties.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2021 (With Summarized Financial Information for the Year Ended December 31, 2020)

17. Prior Year Summarized Financial Information

The accompanying financial statements include certain prior year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with GAAP. Accordingly, such information should be read in conjunction with the Association's financial statements for the year ended December 31, 2020, from which the summarized information was derived.

18. Reclassifications

Certain 2020 amounts have been reclassified to conform to the 2021 financial statement presentation.

19. Contingencies, Risks and Uncertainty

COVID-19

The Association is responding to the uncertainty created by the COVID-19 outbreak by adjusting its operations accordingly and will continue to assess and monitor the situation as it evolves; however, at this point, the extent to which COVID-19 will impact the Association's financial condition or results of operations is uncertain and is continually evaluated by management and the Board.

Litigation

In the ordinary course of business, the Association is involved in lawsuits, claims, and assessments. In the opinion of management, no loss contingencies are required to be recorded in the accompanying financial statements.

20. Subsequent Events

The Association's management has evaluated subsequent events through November 4, 2022, the date the financial statements were available to be issued. Except for the extension of the expiration date of the letter of credit discussed in Note 6, there were no subsequent events identified that require recognition or disclosure in these financial statements.